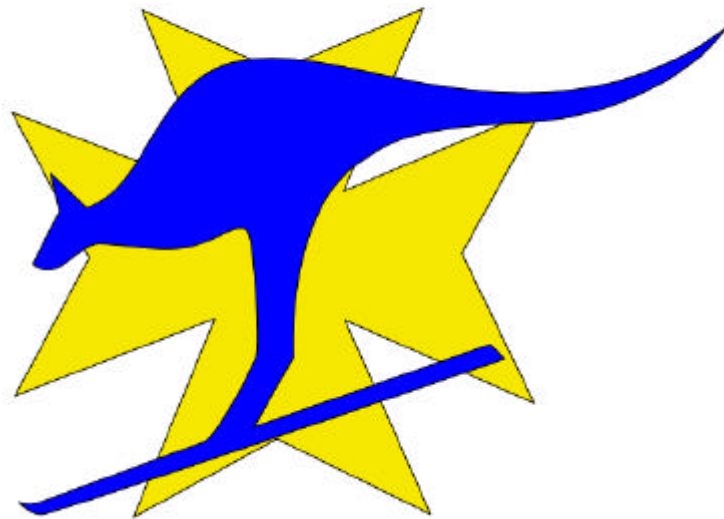


Australian Ski Patrol Association Inc



STRATEGIC PLAN

2005-2009

Revised February 2005

1. Introduction

1.1 Objectives

The Australian Ski Patrol Association Inc (**ASPA**) is a voluntary organisation with the following objectives:-

- ✧ To serve the public without fee or charge in the rescue and first aid treatment of injured skiers and other visitors to alpine areas;
- ✧ To serve the public by promoting awareness of the need for high standards of safety in Australian alpine areas including production and distribution of safety literature and media;
- ✧ To serve the public by establishing and promoting alpine management and recreational safety standards in Australian alpine areas;
- ✧ To serve the public by establishing and maintaining uniform first aid training and examination courses for and on behalf of its members;
- ✧ To establish and maintain uniform standards for the operation and conduct of its members;
- ✧ To represent nationally and internationally Australian Ski Patrol organisations;
- ✧ To assist and act as an advisor to any person or organisation with an interest in the establishment or promotion of alpine safety standards or in the training standards or in the operation of ski patrols in Australia.

1.2 Membership

Full Members

Patrol Member	State
Perisher Blue Ski Patrol	NSW
Perisher Volunteer Ski Patrol Inc	NSW
Thredbo Ski Patrol	NSW
Mt Selwyn Ski Patrol	NSW
Charlotte's Pass Ski Patrol	NSW
Mt Buller Ski Patrol Inc	VIC
Mt Hotham Ski Patrol Inc	VIC
Falls Creek Ski Patrol	VIC
Mt Baw Baw Ski Patrol Inc	VIC
Mt Stirling Ski Patrol	VIC
Mt Buffalo Ski Patrol	VIC
Lake Mountain Ski Patrol	VIC
Mt Reynard Ski Patrol	VIC
Mt St Gwinear Ski Patrol	VIC
Ben Lomond Ski Patrol	TAS
Mt Mawson Ski Patrol	TAS

Associate Members

Associate Member	State
Victorian Nordic Rescue Service	Vic
Victoria Police Search & Rescue	Vic
Bushwalkers Search and Rescue - Federation of Victorian Walking Clubs (VicWalk) Inc.	Vic

We are at all times keen to recognise additional Associate Members, other organisations with whom we have regular operational contact or similar objectives.

These member patrols in turn represent approximately 650 individual ski patrollers. In recent years up to 12,000 incidents have been attended annually by patrollers.

1.3 Business Plan Premise / Resource Constraints

ASPA is currently entirely administered by volunteers. Accordingly this business plan has been constructed with reference to the above-cited objectives as per the organisation's Constitution rather than with reference to organisational performance areas (as is traditional in for-profit business planning frameworks).

The following objectives can be delivered more quickly with increased resources. This would require either funding from corporate sponsorship or some other revenue increasing method to allow for the services of at least one part-time administrator. Accordingly, this business plan has been constructed on the assumption that such resources are unlikely to eventuate during the plan period and that the organisation will continue to rely solely upon volunteer effort.

2. Business Plan 2005-2009

2.1. Objective:

To serve the public without fee or charge in the rescue and first aid treatment of injured skiers and other visitors to alpine areas

Outcomes	Strategies
<p>Assist all patrol members to equip themselves with start-of-the-art specialised trauma/alpine rescue equipment to provide the highest standard of care to injured skiers and other visitors to alpine areas and/or to expand/update existing inventory of specialised rescue equipment</p>	<ul style="list-style-type: none"> ✧ subsidise patrol members (particularly smaller members and those without access to other sources of funding) to purchase rescue equipment ✧ assist Tasmanian patrol members to become more self sufficient by equipping themselves with required equipment rather than having to utilise Victorian equipment ✧ to evaluate rescue equipment and emerging first aid and legal trends domestically by attending relevant medical/first aid conferences, maintaining membership of relevant organisations such as the Australian Resuscitation Council ✧ to evaluate rescue equipment and emerging first aid and legal trends internationally by subsidising an Australian delegation to attend the two yearly <i>Federation Internationale des Patrouilles de Ski (FIPS)</i> conferences, maintaining subscriptions to journals of international relevant organisations such as the National Ski Patrol Associations of America & Canada ✧ following due process¹ make recommendations and new/revised protocols for rescue equipment and techniques.

Outcomes	Strategies
<p>Assist all patrol members in ensuring adequate recruiting and training of new ski patrollers commensurate with the increasing demand for patrolling services as participation in alpine sports continues to increase</p> <p>Assist all patrol members in developing training programs to bring cross-country, snowboard and telemark patrolling rescue techniques to at least an equivalent standard as that currently provided by downhill patrollers</p>	<ul style="list-style-type: none"> ✧ continue to develop and regularly update ASPA internet home page to enable ready access for general public to seek information on applying to become a ski patroller ✧ encourage all member patrols to have links to their home page to provide detailed recruitment information ✧ initiate public relations campaigns to educate participants in alpine sports of the personal and public service value of becoming a ski patroller ✧ Refer also to Objective 4, re training, below. ✧ develop sled handling evacuation techniques for snowboard and telemark trainee patrollers (drawing on international and local data and experience to date) ✧ develop evacuation and remote rescue & first aid techniques peculiar to cross country ski patrolling (drawing on international and local data and experience to date including that pertaining to recent missing person search and rescue incidents)

¹ Due Process includes evaluation by ASPA Medical Committee, Legal Advisors and Patrol Member Forum

2.4. Objective:

To serve the public by establishing and maintaining uniform first aid training and examination courses for and on behalf of its members

Outcomes	Strategies
Attain World's Best Practice First Responder Protocols in the context of an alpine safety environment	✧ Revise & update <i>ASPA Manual of First Aid</i> to reflect latest medical trends and techniques in first aid and trauma management in the context of an alpine environment
Attain World's Best Practice First Aid Training Courses in the context of an alpine environment	✧ Revise & update <i>ASPA Advanced Emergency Care Course</i> to disseminate the protocols developed in the Manual above
	✧ Resource courses with state-of-the-art rescue and training equipment to ensure high calibre candidate outcomes
	✧ Develop further education courses for experienced patrollers (along the lines of the USA EMT/paramedic courses)
	✧ Develop multimedia CDROM courses to enable patrollers to refresh their skills on a self-study basis and provide ready access for remote area patrollers
	✧ Obtain certification as an Registered Training Organisation to ensure recognition of the high standard of training and ensure quality systems are in place and audited.
	✧ Certify the ASPA Advanced Emergency Care Course as a Vocational outcome for Ski patrollers
Patrollers to possess high CPR retention skills	✧ Annual CPR recertification courses for all patrollers in accordance with Australian Resuscitation Council standards
	✧ Incorporation/Development of defibrillation standards
Improved Instructor quality and expanded base	✧ Constantly revise/upgrade instructor development course/program

2.5 Objective:

To establish and maintain uniform standards for the operation and conduct of its members

Outcomes	Strategies
Gathering of information and timely dissemination of standards & trends to encourage uniformity	✧ Regular production and distribution of newsletter to facilitate timely communications
Provide smaller patrol members with the support and opportunity to implement standards consistent with the larger patrols	✧ Regular forums for patrol members to meet and share statistics, analysis, experiences and proposed future direction
Assist smaller patrols with less access to immediate ambulance and medical care to develop standards for extended primary care	✧ Regular forums for patrol members to meet and share statistics, analysis, experiences and proposed future direction
	✧ Consult with small patrols and medical committee to develop guidelines and standards for provision of extended care to casualties where medical and ambulance assistance is not readily available

2.6 Objective:

To represent nationally and internationally Australian Ski Patrol organisations

Outcomes	Strategies
<p>Representation at relevant conferences and alpine safety events</p> <p>International Conference</p>	<ul style="list-style-type: none"> ✧ Attendance at key conferences including <i>Spark of Life, Public Access Defibrillation, Rescue & Safety Expos, FIPS, etc</i> ✧ Attendance at the biennial Congress of the Federation Internationale de Patrouille de Ski ✧ Delivery of a papers and Australian Ski Patrol innovations to the conference showcasing the quality of Australian standards.

2.7 Objective:

To assist and act as an advisor to any person or organisation with an interest in the establishment or promotion of alpine safety standards or in the training standards or in the operation of ski patrols in Australia

Outcomes	Strategies
<p>Reduce & prevent incidence of common injuries</p> <p>Disseminate training standards to Korean ski areas</p> <p>Disseminate training standards to other rescue organisations and emergency services</p>	<ul style="list-style-type: none"> ✧ Gather and collate incident data and disseminate to medical research committees and government review panels etc. ✧ Gather and collate incident data regarding injuries to patrollers in carrying out their duties. ✧ Host an international web-based forum on OH&S for ski patrollers – particularly with respect to back injuries sustained as a result of lifting casualties ✧ Develop Australian-based international ski patrol training conferences for Korean ski areas (funding has been promised for this through the Australia Korea foundation but, to date, internal problems related to economic issues in Korea have delayed the provision of this training ✧ Provide ASPA first-aid courses for emergency services and other rescue organisations who wish to benefit from ASPA experience in harsh environment first response and evacuation techniques ✧ Where space permits, invite other such organisations to be involved in ASPA training courses and conferences ✧ Actively encourage Associate Membership status for other bodies with whom we share common purposes – eg Police Search & Rescue, National Parks Officers, Dept of Natural Resources Officers